

~~FOR OFFICIAL USE ONLY~~CONFERENCE QUESTIONNAIRE

Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. James W. Koehler  
Director of Operations  
White House Situation Support Staff  
Room 303, OEOB

Your Outside Phone: 395-7310 Secure:

STAT

Your Social Security Number (for certification):

STAT

We will appreciate your comments below:

Good points about this conference:

HOSPITALITY, DIALOGUE,  
INFORMAL EXCHANGE, NETWORKING, PROGRAM  
UPDATES

Shortfalls about this conference:

Recommendations for future conferences:

TRANSITION EFFORTS, AFTER ACTION SUMMARIES,  
SYSTEMS MODERNIZATION UPDATES, TACTICAL  
WARNING FOR HIGH-FREQUENCY, NATIONAL SETY EVENTS.

Recommended frequency of conferences (circle):

Monthly

QuarterlySemi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other

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CONFERENCE QUESTIONNAIRE

Please review the information below to ensure its accuracy. Please make necessary changes or additions:

COL Peter F. Verga  
Chief of Operations  
White House Military Office  
Room

Your Outside Phone: 395-6374 Secure:

Your Social Security Number (for certification):

STAT

STAT

STAT

We will appreciate your comments below:

Good points about this conference:

*Very well organized, good mix of Players -*

Shortfalls about this conference:

*None*

Recommendations for future conferences:

*Presentations from each player on what their concerns are.*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other

*2 days*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. Joseph E. Lake  
Director, Operations Center  
Department of State  
Room 7516  
2201 C. Street NW  
Washington, D.C. 20520

Your Outside Phone: 647-2466 Secure:

Your Social Security Number (for certification):

STAT

We will appreciate your comments below:

Good points about this conference:

Info exchange  
both formal and informal

Shortfalls about this conference:

Recommendations for future conferences:

Recommended frequency of conferences (circle):

Every 2 Months  
IN.P.C.

Quarterly

Semi-Annually

~~off-site~~

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

D.C.

One Day

~~off-site~~

Three Days

Week

Other

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. V. James Fazio  
Director, Office of Intelligence Support  
Department of State  
Room 6510A  
2201 C Street NW  
Washington, D.C. 20520

Your Outside Phone: 647-6933 Secure:

Your Social Security Number (for certification):

STAT

STAT

We will appreciate your comments below:

Good points about this conference:

*THAT IT WAS HELD.*

Shortfalls about this conference:

*TIME - NEED TWO FULL DAYS.  
DETERMINE AND ADDRESS COMMUNITY ISSUES. SPEND MINIMUM TIME ON  
INTER-AGENCY PROBLEMS WHICH CAN ONLY BE SOLVED BY THOSE INVOLVED.*

Recommendations for future conferences:

*CONSIDER WHERE WE ARE TOO KIND TO EACH OTHER AND  
FORCE CONTENTIOUS ISSUES TO RESOLUTION.*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

*WITH TWO OFF SITES PER YEAR*

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other *TWO FULL DAYS.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. Randall M. Fort  
Special Assistant to the Secretary for National Security  
Department of the Treasury  
Room 2049  
1500 Pennsylvania Ave., N.W.  
Washington, D.C. 20220

Your Outside Phone: 566-2631 Secure.

STAT

Your Social Security Number (for certification):

STAT

We will appreciate your comments below:

Good points about this conference:

- It's interesting and informative to convene in one place many of the people who work the operations/watch function. As new technology (sats, etc) comes on line, it's important for the people who will operate that system to get together and talk about procedures and plans.
  - It's useful to bring together major consumers (i.e. Whitehall) and producers, and hear how
- Shortfalls about this conference: they view the same issues.

- One must be careful to keep discussions on track, and not permit too much digression into fireheart "war stories."

Recommendations for future conferences:

- written background papers on what was to be discussed, if only in rough or outline form, would be useful.
- keep the focus of the meeting on the future - what new technologies or procedures are being contemplated, and how they can be integrated within the community.

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-AnnuallyAnnually

Biannually

or

Recommended length of conferences (circle):

Half-DayOne Day

Three Days

Week

Other

or

depending on subject matter.

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. Jerry Rubino  
Director, Security and Emergency Planning Staff  
Department of Justice  
Room 6744  
Washington, D.C.

Your Outside Phone: 633-2094 Secure: ~~DONT~~ RECALL - (STU II)

Your Social Security Number (for certification): 579-50-7972 ✓

We will appreciate your comments below:

Good points about this conference:

*Facilitated communication of problems, different points of view both formally + informally.*

Shortfalls about this conference:

*None*

Recommendations for future conferences:

*Have a session focusing on a specific crisis or two in order to discuss "lessons learned" collectively.*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-DayOne Day

Three Days

Week

Other

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Ms. Shirley F. Axtell  
 Director, OSD Crisis Coordination Center ODUSDCP/CCB  
 Department of Defense  
 Room ~~1B402~~ 3C912  
 Pentagon

Your Outside Phone: <sup>769-9321</sup>~~694-9958~~ Secure: *Autose-UUCOM 9920*

Your Social Security Number (for certification): 432-54-1387

We will appreciate your comments below:

Good points about this conference:

*Great! As the new kid on the block, command center wise, we need to learn a lot. I found this extremely helpful.*

Shortfalls about this conference:

*Not enough time - subjects covered were good but I would like to have heard Charlie Allen's presentation. It would also have been nice to talk with some other society.*

Recommendations for future conferences:

*I think it would be helpful to get together quarterly in Washington and perhaps 2 times a year off site. ~~Off site~~ Meeting away like this with the other chiefs and talking off the record was super.*

Recommended frequency of conferences (circle):

Monthly      Quarterly      Semi-Annually      Annually      Biannually

Recommended length of conferences (circle):

Half-Day      One Day      Three Days      Week      Other

*was 4.*

*off site*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

LTC Lawrence H. Prather  
Chief, Operations Support Branch  
Office of the Joint Chiefs of Staff  
Room 3C913  
Pentagon

Your Outside Phone: 697-9149 Secure: *KY3 2734*

Your Social Security Number (for certification): 175-30-3133 ✓

We will appreciate your comments below:

Good points about this conference:

*An Excellent First Conference*  
*- STRUCTURED JUST RIGHT*  
*- TOPICS*  
*- INFORMALITY*

Shortfalls about this conference:

*NONE BASED ON PURPOSE*

Recommendations for future conferences:

*Summit Each Agency For*  
*Topics / Discussion Issues*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other

*Two Days*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. John L. Seliskar  
Chief, NMCC and ANMCC Engineering Division  
Defense Communications Agency  
Room

Your Outside Phone: 692-8706 Secure: *None*; Access to *STN II at Adl. Hall*  
*Number unknown*  
Your Social Security Number (for certification): 296-36-2824

We will appreciate your comments below:

Good points about this conference:

*Informal, agenda oriented, knowledgeable folks - very productive!  
Especially so for first conference in long time.*

Shortfalls about this conference:

*Not picked : rooms had no alarm clocks and we had  
no idea of requirement to bring one.*

Recommendations for future conferences:

*Follow same recipe.  
Request agenda items from participants, if not done now.*

Recommended frequency of conferences (circle):

Monthly    Quarterly    Semi-Annually    Annually    Biannually

Recommended length of conferences (circle):

Half-Day    One Day    Three Days    Week    Other

THANK YOU !

*Thank you.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

COL Paul H. Gillespie, Jr.  
Office of the Deputy Chief of Staff for Intelligence  
United States Army  
Room 2E473  
Pentagon  
Washington, D.C. 20310

Your Outside Phone: 697-3398 Secure:

Your Social Security Number (for certification): 535-34-4597

We will appreciate your comments below:

Good points about this conference:

*Right length, right subjects.*

Shortfalls about this conference:

Recommendations for future conferences:

*Put out a call for topics at time of scheduling; otherwise any new programs, automation/commo initiatives, etc. Updates on Secure TV, no more until systems completely.*

Recommended frequency of conferences (circle):

Monthly      Quarterly      Semi-Annually      Annually      Biannually

Recommended length of conferences (circle):

Half-Day      One Day      Three Days      Week      Other

*About like this one. If down here afternoon, evening next morning good format.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. Thomas H. Handel  
Assistant Director of Naval Intelligence for Technology  
United States Navy  
Room 5D660  
Pentagon  
Washington, D.C.

Your Outside Phone: 697-3299 Secure: *975-7186*

Your Social Security Number (for certification): 261-78-1300

We will appreciate your comments below:

Good points about this conference:

- *Crosstalk between Community members - Promotes mutual awareness*
- *OFFSITE*
- *Attendance/Participation high/good.*
- *Excellent discussion*
- *Social/Cultural aspects*

Shortfalls about this conference:

*none*

Recommendations for future conferences:

*Permit free flowing ideas as was the case here  
as opposed to narrowly focused or rigidly  
structured sessions.*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

One Day - 2 Days

Three Days

Week

Other

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Col. John P. Casciano  
Director, Warning and Regional Assessments  
United States Air Force  
Room **4A 870**  
Pentagon

Your Outside Phone: 695-7193 Secure: **K43-2131**

Your Social Security Number (for certification): 136-38-2866

We will appreciate your comments below:

Good points about this conference:

- Chance to meet counterparts.
- Fritz's remarks especially thought-provoking.
- Scott & Claudia did a super job.

Shortfalls about this conference:

- Recommend not trying to conduct business on first evening. By nature of our business, our days start out somewhere between 3:30 and 5:00 AM.

Recommendations for future conferences:

Recommended frequency of conferences (circle):

Monthly      Quarterly      Semi-Annually      Annually      Biannually

Recommended length of conferences (circle):

Half-Day      One Day      Three Days      Week      Other

*Recommend an annual*

THANK YOU !

*1 1/2 - 2 day conference off-site. However, believe quarterly DC area meetings -- about 3 hrs -- would be useful. Recommend rotating the latter among the members. Air Force would be glad to host one of these.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Col. Warren A. Uthe  
Vice Deputy Director for JCS Support  
Defense Intelligence Agency  
Room 1E884  
Pentagon  
Washington, D.C.

Your Outside Phone: 697-7822 Secure: 980-3121

Your Social Security Number (for certification): 297-34-3361

We will appreciate your comments below:

Good points about this conference:

*First really thoughtful dialogue among interagency elements on how better, and collectively, to support our leadership.  
opportunity to meet counterparts face-to-face and to understand more clearly other Agency concerns, problems, and imperatives.*

Shortfalls about this conference:

*Too short  
Topics too compressed; need more time to discuss -- even brainstorm.  
Should have a portion devoted to development of interagency approaches to common concerns and problems. If we don't improve anything, then there is a question of utility to be gained.*

Recommendations for future conferences:

*Make it at least two full days, arriving the evening before.  
Most of us start our days before 4 a.m., and an evening episode can become a test of stamina.*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other

*Two full days at least twice per year, with shorter meetings between  
hosted by the various members.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. John E. Orban  
Chief, Operations Center  
Central Intelligence Agency  
Room 7F27  
HQ

Your Outside Phone: 482-7481 Secure: 933-7925

Your Social Security Number (for certification): 162-32-1306

We will appreciate your comments below:

Good points about this conference:

*No doubt. The opportunity to meet in this forum with other members of our community.*

Shortfalls about this conference:

*Really none. As the first conference in some time for years it went well.*

Recommendations for future conferences:

*It was the right length*

Recommended frequency of conferences (circle):

Monthly

Quarterly

Semi-Annually

Annually

Biannually

*Also, a more frequent quarterly meeting of the group.*

Recommended length of conferences (circle):

Half-Day

One Day

Three Days

Week

Other

*As the one we just complemented.*

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Please review the information below to ensure its accuracy. Please make necessary changes or additions:

Mr. David M. Hoopes

Room  
HQ  
7F27

Your Outside Phone: Secure: 933-7219  
Black 482-5555

Your Social Security Number (for certification): 198-30-3016

We will appreciate your comments below:

Good points about this conference:

- Excellent opportunity to meet and see the faces.
- Opportunity to share informed problems, logistics, publication shortfalls, etc.
- Opportunity to schedule future visits in a one-on-one basis
- Fritz's talk; John McCreary's conceptualized process.
- Surprisingly candid "give and take"

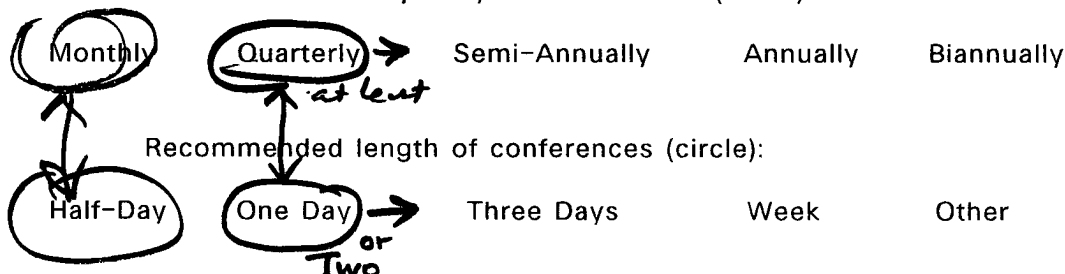
Shortfalls about this conference:

- Issues were a bit too broad based
- STC is excellent but what about Warrington's new Conference center? (natural for a first roll)  
Beech Tree is adequate but "Magnolia" will be much better.
- Really NONE - an excellent first run.

Recommendations for future conferences:

- Housekeeping issues: watch schedules, party permits, gimmicks, equipment, common management problems, overhead policy, procedures, printers, etc.
- System problems = shared issues; useful vs. duplication that is non-productive.
- A practical "Learns Learned" example

Recommended frequency of conferences (circle):



THANK YOU !

Perhaps two versions ??